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FROM: OD/OCR		
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FORM NO. 241
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WHICH MAY BE USED.

(47)

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Approved For Release 2003/12/18 : CIA-RDP84-00933R000500090015-4

ODP # 81-600

6 MAY 1981

MEMORANDUM FOR: Chief, Intelligence Group, Office of the Comptroller
VIA : Chief, Program Integration Unit, PMES
FROM : Clarus W. Rice
Director of Central Reference
SUBJECT : Distribution of SAFE Terminals
REFERENCE : Your Memorandum Dated 28 April 1981, Subject: Plan
for Distribution of SAFE Workstations, COMPT # 81-0542

1. This is in response to the reference and the questions posed therein. The following answers are keyed to the specific questions in your memorandum.

(a) Who will receive the first 230 SAFE terminals? What are the reasons for this allocation?

The first 230 terminals will be allocated within NFAC according to a plan developed in OCR, reviewed by NFAC Office Directors, and approved by the DD/NFAC on 13 March 1981. A copy of this plan and the rationale for the allocation is included in the memo in Attachment A.

(b) What is the plan to distribute the terminals in Block II of SAFE? Will it include any non-NFAC components? What will be the criteria for selection? When do you anticipate making the selection?

Block II includes an additional 370 terminals. No specific plan has been developed for the allocation of these 370 terminals except that all current Interim SAFE users (which includes all NFAC offices as well as users in ☐ NPIC, OSO, and other non-NFAC components) will be included in this allocation. Ninety-four percent in Block II will be required to equip these Interim SAFE users. (A memo alerting the Director, ☐ that conversion of his Interim SAFE terminals would be included in the Block II allocation is attached as Attachment B.) It is too early to be more specific about how the remaining six percent (after Interim SAFE users are satisfied) will be allocated. We anticipate that the criteria and the plan for the final allocation will be handled in much the same manner as was utilized for the Block I allocation. This allocation will occur some time after the implementation of Block I.

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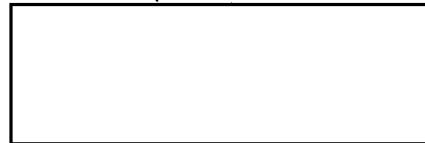
SUBJECT: Distribution of SAFE Terminals

(c) Have you established a process to allocate the Block V terminals? (I would assume this will contain some non-NFAC components.) Who will make the selection and what criteria will be used? Will NFAC budget for all terminals or request other components to provide their fair share of cost? Is NFAC budgeting for the maintenance of this equipment?

Current planning for Block V includes an additional 600 terminals which will meet all of the currently known NFAC requirements. The allocations within NFAC will be approved by the DD/NFAC after consultation with the NFAC Executive Committee. The goal will be to provide a terminal for each NFAC analyst. Because SAFE is being developed in support of NFAC production, OCR/SAS has not requested or compiled any SAFE terminal requests from non-NFAC components. Each time a non-NFAC user was admitted to Interim SAFE, it was with the understanding that that user would become a part of full SAFE when it was implemented.

Non-NFAC offices will request access to SAFE through the OCR/SAFE SURE (SAFE User Representative Element) activity scheduled for implementation in FY 83, if the positions requested for this operation are approved. The non-NFAC requests will be reviewed and staffed within the SURE unit and approved by DD/NFAC based on their impact on the system to NFAC users and the value of the inclusion in the system to NFAC users. It is much too early to define more specific criteria until we have operating experience with Blocks I and II.

2. SAFE terminal allocation is subject to change as the system is phased in. The answers to the questions above are based on our best guesstimate today. If you have any questions, please call.



CLARUS W. RICE

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Attachments:

- A. NFAC 1349-81, 6 March 1981
- B. NFAC 119-81/1, 3 February 1981

SECRET

6 MAR 1981

MEMORANDUM FOR: Acting Director, National Foreign Assessment Center

VIA : Chief, Planning, Management and Evaluation Staff, NFAC

FROM : Clarus W. Rice
Director of Central Reference

SUBJECT : Allocation of SAFE Terminals in Block I

1. This memorandum recommends for your approval a course of action to be followed by NFAC in determining which components receive the first computer terminals to be delivered under Block I of SAFE development.

Discussion

2. NFAC will receive the initial batch of SAFE terminals between December 1982 and December 1983. Installation will occur incrementally with approximately 30 terminals added each month. Current planning indicates that NFAC will have 230 terminals operational by December 1983. A decision soon on the allocation of these terminals is needed for planning purposes.

Alternatives

3. There are many alternatives in choosing which components should receive the initial batch of 230 terminals.

- a. Allocate all 230 to the NFAC and non-NFAC components that are now in Interim SAFE.
- b. Allocate all 230 terminals to one NFAC office and possibly part of another. Complete installation in one NFAC office before moving to another.
- c. Allocate all 230 to those NFAC units that NFAC SAFE representatives and office directors believe have the most pressing needs for the SAFE capabilities.
- d. Allocate all 230 terminals to analysts working on current intelligence problems, i.e. to those who most need the current awareness (cable distribution) capabilities.

- e. Allocate one or two terminals to every branch in NFAC; give every unit at least some SAFE capability.
- f. Allocate to each NFAC office proportionately based upon the number of analysts.
- g. Allocate to analysts spread across NFAC working on a single problem, e.g. those on the Soviet Union or the PRC.

Considerations in Choosing an Alternative

4. There are two major considerations in making the allocation decision: (a) The need to allocate the terminals where they will do NFAC the most good and (b) the need to allocate the terminals in a way that will test all SAFE capabilities thoroughly before the contractor completes his work on the next phase of SAFE. All of the alternatives presented above fail to meet one or both of these considerations. OCR believes, therefore, that a mix of these alternatives is the proper solution.

Recommended Solution

5. OCR recommends allocating the first batch of 230 SAFE terminals in the following manner:

- a. 10-15 terminals to analysts in OSR and OSWR who are heavy users of the Interim SAFE System. The analysts using these terminals, because of their previous experience with SAFE, will be able to test the more complex functions in SAFE sooner than other analysts and thus be able to uncover some of the flaws in the new system early in the installation.
- b. 170 terminals to analysts spread across NFAC working on a common issue or on groups of common issues. The specifics of this allocation would be developed under the aegis of OCR's Systems Analysis Staff by a group composed of the SAFE representatives of each NFAC component and would be presented to the NFAC Executive Council for approval. An allocation of this type is needed to test the SAFE capability to route messages between analysts, to test the word processing capability, and to test SAFE as a facility for coordinating papers and forwarding them to editors/printers.

SUBJECT: Allocation of SAFE Terminals in Block I

- c. 45 terminals to other NFAC priority needs. Again, the recommended list would be prepared by the office SAFE representatives under aegis of OCR's Systems Analysis Staff and approved by the Executive Council.



Clarus W. Rice

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APPROVED:



Acting Director, National Foreign
Assessment Center

13 Mar 81
Date

Distribution:

Orig - Addressee, return to originator

1 - AD/NFAC

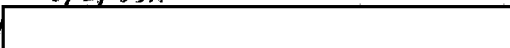
1 - C/PMES-

1 - NFAC Registry

1 - NFAC Office Directors and Staff Chiefs

2 - O/D/OCR

DD/OCR



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SAFE

NATIONAL FOREIGN ASSESSMENT CENTER

ATTACHMENT B

WASHINGTON, D. C. 20505

Director

13 FEB 1981

MEMORANDUM FOR: Director, []

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VIA : Deputy Director for Science and Technology

SUBJECT : [] Status in SAFE

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1. NFAC endorses eventual participation in SAFE [] but cannot offer full participation during SAFE's early implementation years. STAT

2. The SAFE development currently underway by TRW, the SAFE contractor, provides for a phased implementation utilizing a block approach. Each block will have a specified operational capability and will contain a limited number of SAFE terminals. TRW has recommended four blocks--two CIA (Blocks 1 and 2) and two DIA (Blocks 3 and 4)--under the current funding, with additional block delivery scheduled at a later date if funding becomes available.

3. The first SAFE Block scheduled for December 1982 provides for only 230 terminals to be delivered during calendar year 1983. Because of the limited number of terminals and the high demand within NFAC for SAFE support, I will be unable to offer any full SAFE support to [] in the Block 1 implementation. During Block 1 implementation, [] will continue to receive the same Interim SAFE support that it currently receives. STAT

4. During Block 2 of SAFE, now scheduled to begin in late 1983 or early 1984, your present Interim System terminals will be replaced by three SAFE terminals, giving [] access at these terminals to the full range of SAFE functions and capabilities, which represents a much more powerful set of tools than currently available via the Interim System. If additional funding is made available after completion of Blocks 1 through 4, more terminals will become available and additional terminals for [] will be considered. At that time the SAFE program probably will become more an Agency system rather than one developed solely for NFAC (with funding provided by additional participants). STAT

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Administrative - Internal Use Only

STAT SUBJECT: [] Status in SAFE

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5. I recognize and greatly appreciate [] active participation in SAFE planning and requirements definitions since 1972. [] was extremely helpful in establishing the transmission line from Key Building to Headquarters to make [] field traffic available during early phases of the SAFE Interim System. [] detailed for one year an individual to OCR's Systems Analysis Staff to assist SAS as well as become familiar with SAFE concepts. I urge your office to continue its close association with OCR because operating experience with SAFE during Block 1 and early parts of Block 2 may change NFAC terminal allocations. [] will be given a high priority in the distribution of any excess terminals if they are available. STAT
STAT

[]
Bruce C. Clarke, Jr.

Distribution:

- Orig & 1 - Addressee
- 1 - DD/S&T
- 1 - D/NFAC
- 1 - NFAC/Registry
- 1 - C/SAS
- 1 - OD/OCR

STAT NFAC/OCR/OD:CWRice:jm [] (2Feb81)